



TUALATIN TOMORROW  
ADVISORY COMMITTEE MEETING  
WEDNESDAY, September 5, 2018  
6:30 P.M.  
TUALATIN POLICE DEPARTMENT

---

1. CALL TO ORDER & ROLL CALL
2. APPROVAL OF THE MINUTES
  - a. Approval of the Minutes from June 6, 2018 (attached)
3. COMMUNICATION FROM THE PUBLIC (NOT ON THE AGENDA)  
Limited to 3 minutes
4. OLD BUSINESS
  - a. Update from Committee Members on contacts with partners or progress on action items
  - b. Review table of Actions with Status and TTAC Liaison (attached)
5. NEW BUSINESS
  - a. Partner Presentation – City of Tualatin | Human Resources & Volunteer Services
  - b. Partner Presentation – City of Tualatin | Police
  - c. Partner Presentation – City of Tualatin | Public Works
  - d. Agree on next Partner Presentation
  - e. Tualatin Tomorrow – What’s Next for the Vision Plan and Committee
6. COMMUNICATIONS FROM STAFF
7. ANNOUNCEMENTS/TTAC COMMUNICATIONS
8. ADJOURNMENT



**OFFICIAL MINUTES FOR  
TUALATIN TOMORROW ADVISORY COMMITTEE  
June 6, 2018  
TUALATIN POLICE DEPARTMENT  
8650 SW TUALATIN RD.  
TUALATIN, OR 97062**

---

Present: Chair John Bartholomew  
Committee Member Daniel Bachhuber  
Committee Member Ed Casey  
Committee Member Alice Galloway  
Committee Member Larry McClure  
Committee Member Maria Reyes

Absent: Committee Member Linda Moholt  
Committee Member Jill Zurschmeide

Staff Present: Sherilyn Lombos, City Manager  
Aquilla Hurd-Ravich, Tualatin Community Development Director

Community Members Present: None

**1. CALL TO ORDER**

Chair Bartholomew called the meeting to order at 6:35 pm.

**2. APPROVAL OF THE MINUTES**

- Committee member Galloway moved to approve the minutes from May 2, 2018 and seconded by Committee member Casey. The minutes were unanimously approved.

**3. COMMUNICATION FROM THE PUBLIC (ITEMS NOT ON THE AGENDA)**

- None

**4. OLD BUSINESS**

- b. Update from Committee on contacts with partners or progress on action items
  - Chair Bartholomew reported that he was looking further into the ElectricLite America program; he will check to see what their plans are in the Portland area.
  - Committee member McClure reported on the Borland Free Clinic grand opening.
- c. Review table of Actions with Status and TTAC Liaison
  - The table was reviewed by the committee.
- d. Partner Presentation – City of Tualatin | Community Development, Aquilla Hurd-Ravich
  - Community Development Director Hurd-Ravich distributed a handout with the actions assigned to the Community Development Department as lead partner and provided an update on each of the action items (attached). The committee

asked questions about the action items which Director Hurd-Ravich answered.

## **5. NEW BUSINESS**

- a. What is the City of Tualatin doing regarding the housing issue?
  - i. What data exists?

Aquilla distributed the Tualatin Housing Inventory document (attached); the committee had a robust discussion about the document.
  - ii. What actions are currently underway?

Aquilla discussed the Accessory Dwelling Unit (ADU) code changes that are currently underway which would allow detached ADUs and create clear and objective standards. Committee member Bachhuber read a statement that he had developed for the Planning Commission when they looked at ADUs. He also described the survey he did of the number of homes that would be able to actually have an ADU. He advocated for a policy of allowing, facilitating, and advocating for ADUs. The committee discussed the need for affordable housing in relation to the apartment complexes that are being built. There was some discussion about what other cities are doing. Committee member Reyes discussed the value of home ownership, specifically the ability for it to lift people out of poverty and change people's lives.
  - iii. Are there any plans to address housing policy in the future?

The committee discussed and agreed that this should become a priority for the City and that there needs to be an actual housing plan. The Chamber is also interested in this as well, especially how it relates to workforce housing. The committee encouraged Committee member Reyes to document her story because it's compelling. The committee agreed that there is a need for more affordable housing options.

## **6. COMMUNICATIONS FROM STAFF**

None

## **7. ANNOUNCEMENTS/TTAC COMMUNICATIONS**

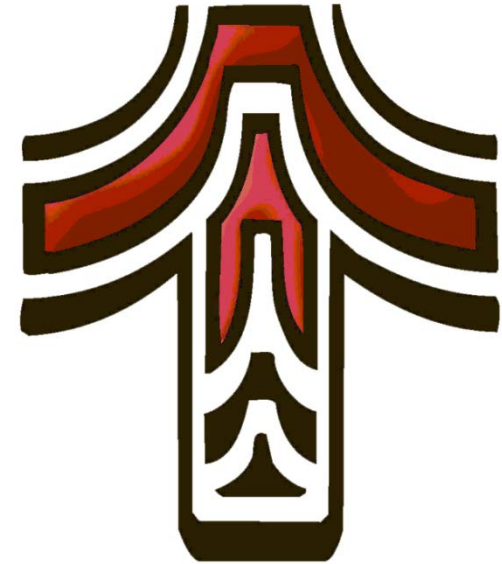
None

## **8. ADJOURNMENT**

The meeting adjourned at 8:21pm.

---

Sherilyn Lombos, Recording Secretary



# City of Tualatin Community Development

Update to the Tualatin Tomorrow Advisory Committee

June 6, 2018

# City of Tualatin | Community Development

## *Action Item #1.1*

Create and implement an actionable city center plan

STATUS: ***Not started***

SPECIFIC ACCOMPLISHMENTS: This action could be identified as a priority in Phase II of the Tualatin Development Code Improvement Project when broader policy actions are identified.

# City of Tualatin | Community Development

## *Action Item #1.4*

Strengthen guidelines that preserve open space and natural areas as the City grows and expands; Maintain vegetative buffers between cities and planning subareas; promote mixed use that offers amenities rather than housing-only

STATUS: ***Underway***

SPECIFIC ACCOMPLISHMENTS: The Basalt Creek Concept Plan will address protection of environmental space.

MILESTONES: Public Hearing July 23, 2018

# City of Tualatin | Community Development

## *Action Item #2.2*

Facilitate local access to fresh foods through zoning and regulatory code amendments; Develop food cart policy, regulations that allow local food to be sold in public areas

STATUS: ***Complete***

SPECIFIC ACCOMPLISHMENTS: A food cart ordinance was adopted by City Council and becomes effective January 2019

# City of Tualatin | Community Development

## *Action Item #2.3*

Continue to create distinct retail activity centers throughout the City; Look to Metro preference survey to ID future priorities; expand Industrial/Business Park overlays to residential areas where appropriate

STATUS: ***Ongoing***

SPECIFIC ACCOMPLISHMENTS: This action could emerge as a focus in Phase II of the Tualatin Development Code Improvement Project when broader policy actions are identified.



# City of Tualatin | Community Development

## *Action Item #3.3*

Facilitate the creation of gathering locations where people can meet outside of home and work

STATUS: ***Ongoing***

SPECIFIC ACCOMPLISHMENTS: Development of the greenway trail as well as maintenance of the Tualatin Commons, and all the parks facilitate this item. Additionally, in Basalt Creek a small area has been identified for a commercial uses.

# City of Tualatin | Community Development

## *Action Item #11.4*

Encourage environmentally-friendly products and energy-efficiency in new construction and remodels

**STATUS:** *Ongoing*

**SPECIFIC ACCOMPLISHMENTS:** The state adopted the 2017 Oregon Residential Specialty Code which is a change to this effort since last year. Energy efficiency requirements for residential and commercial structures are a continuous emphasis within Building Codes nation wide.

# City of Tualatin | Community Development

## *Action Item #15.1*

Conduct an industry cluster analysis to identify advantages, growth opportunities and workforce needs

STATUS: ***Underway***

SPECIFIC ACCOMPLISHMENTS: Economic Development staff are completing a industry cluster analysis report in the City.

# City of Tualatin | Community Development

## *Action Item #15.2*

Target business recruitment to attract firms that grow employment and build community wealth

STATUS: ***Ongoing***

SPECIFIC ACCOMPLISHMENTS: Economic Development staff are at the very beginning phases of updating the Strategic Plan. Part of this work may include conducting an Economic Opportunities Analysis.

# City of Tualatin | Community Development

## *Action Item #15.3*

Ensure infrastructure capacity and facility planning is aligned with future employer growth projections

**STATUS:** *Ongoing*

**SPECIFIC ACCOMPLISHMENTS:** Public Works is currently updating several master plans including Water, Sewer, and Storm.

# City of Tualatin | Community Development

## *Action Item #15.4*

Facilitate housing options that meet wage projections and employee preferences

STATUS: ***Ongoing***

SPECIFIC ACCOMPLISHMENTS: The Accessory Dwelling Unit code is being updated to reflect state law. A housing discussion is starting in the community, including the Aging Task Force, and this will likely emerge as a topic in Phase II of the Tualatin Development Code Improvement Project when broader policy actions are identified.

# City of Tualatin | Community Development

## *Action Item #15.6*

Establish a single point-of-entry for business investors and developers

STATUS: ***Complete/ongoing***

SPECIFIC ACCOMPLISHMENTS: The Economic Development team facilitates this single point-of-entry. The team consists of an Economic Development Manager, Community Development Director, and City Manager.

# City of Tualatin | Community Development

## *Action Item #16.1*

Create a city-businesses economic development partnership to track and coordinate opportunities

**STATUS: *Complete/ongoing***

**SPECIFIC ACCOMPLISHMENTS:** Economic development staff visit businesses to build relationships, participate in Greater Portland Inc and work with Business Oregon to track opportunities.



# City of Tualatin | Community Development

## *Action Item #16.2*

Prioritize businesses that provide family-wage jobs (defined as \$40k + by US Census 2010)

STATUS: ***Complete/ongoing***

SPECIFIC ACCOMPLISHMENTS: Economic Development staff are at the very beginning phases of updating a the Strategic Plan. Part of this work may include conducting an Economic Opportunities Analysis.

# City of Tualatin | Community Development

## *Action Item #16.3*

Identify and facilitate development of business that enhances downtown retail opportunities

**STATUS: *Complete/ongoing***

**SPECIFIC ACCOMPLISHMENTS:** This action could be part of a downtown or City Center plan that may be identified as a priority in Phase II of the Tualatin Development Code Improvement Project when broader policy actions are identified.

# City of Tualatin | Community Development

## *Action Item #16.4*

Provide guidance and incentives for small and family-owned businesses

STATUS: ***Complete***

SPECIFIC ACCOMPLISHMENTS: A Permitting Guide for Food and Beverage Establishments was created in 2017. In addition, a Small Business Toolkit is available to assist with the permitting process.



## MEMORANDUM

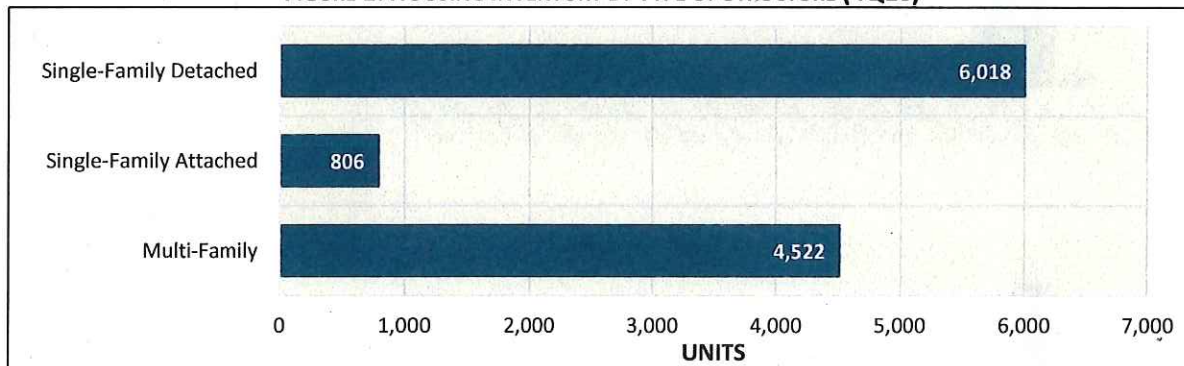
DATE: August 2, 2017  
TO: Alice Cannon  
Assistant City Manager  
CITY OF TUALATIN  
FROM: Jerry Johnson  
JOHNSON ECONOMICS, LLC  
SUBJECT: Tualatin Housing Inventory

JOHNSON ECONOMICS was retained by the City of Tualatin to collect and analyze data on Tualatin's housing stock in order to inform a discussion regarding housing availability and affordability within the city. This memo presents the data and the sources used in the collection process.

### INVENTORY

We estimate that the City of Tualatin currently has a total inventory of 11,346 residential units. Of these, 53% are single-family detached units; 7% are single-family attached units; and 40% are multi-family units. The figures are derived from geocoded taxlot data (Oct 2016), provided by Metro.

**FIGURE 1: HOUSING INVENTORY BY TYPE OF STRUCTURE (4Q16)**



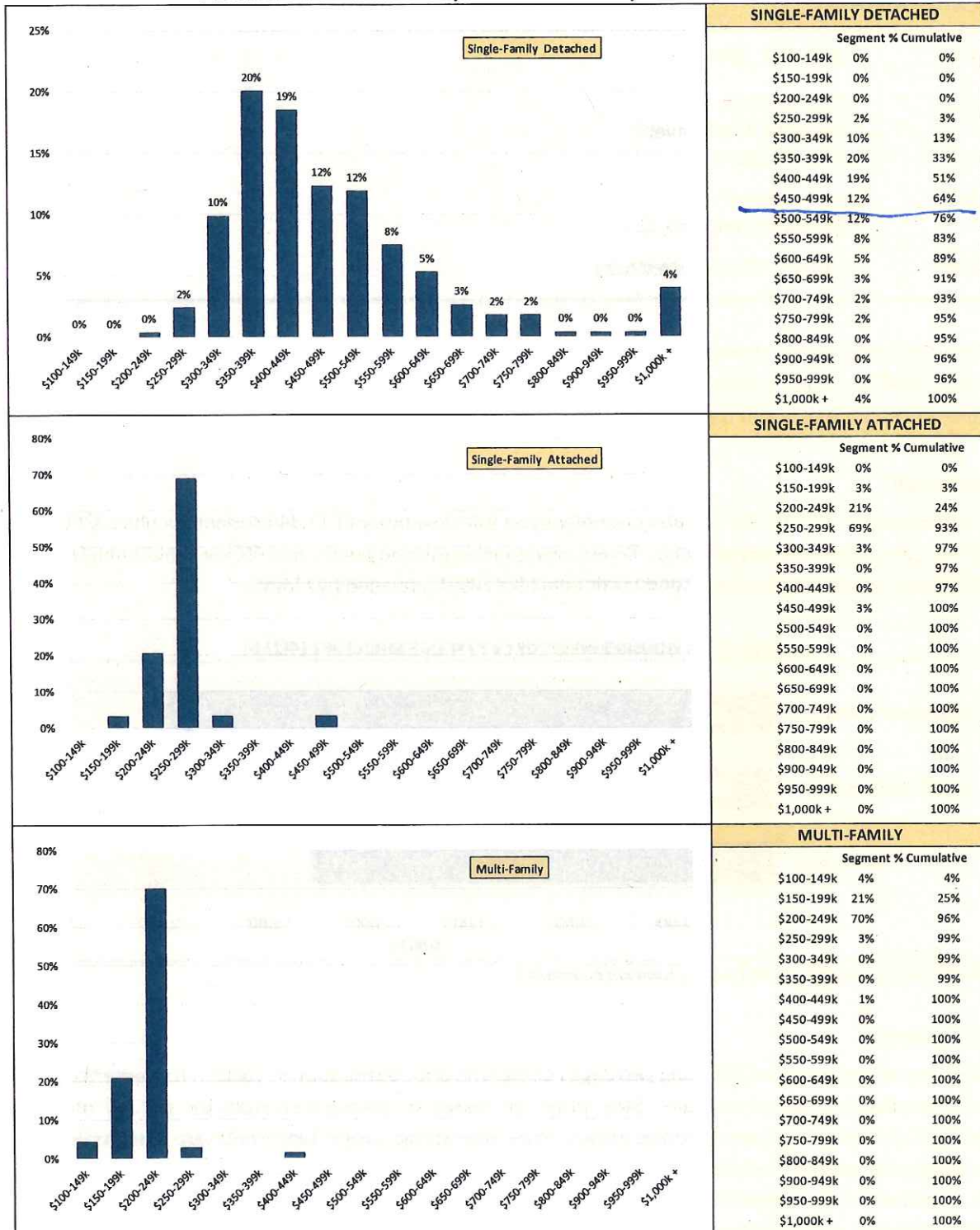
SOURCE: Metro, Washington County, JOHNSON ECONOMICS

### PRICE LEVELS

The charts included on the following two pages display the price distribution in Tualatin for ownership and rental housing by type of structure. Sales prices are based on transactions from the past 12 months, recorded in the RMLS system, including active and pending listings. Single-family rents are based on listings on various online platforms from the past three years, collected by Rainmaker, adjusted to current levels via a rent index developed from average rents in the Tigard-Tualatin-Sherwood market, as reported by Multifamily NW. Multi-family rents were collected by JOHNSON ECONOMICS for this analysis through a survey of 23 multi-family projects, covering 89% of the city's multi-family rental stock.



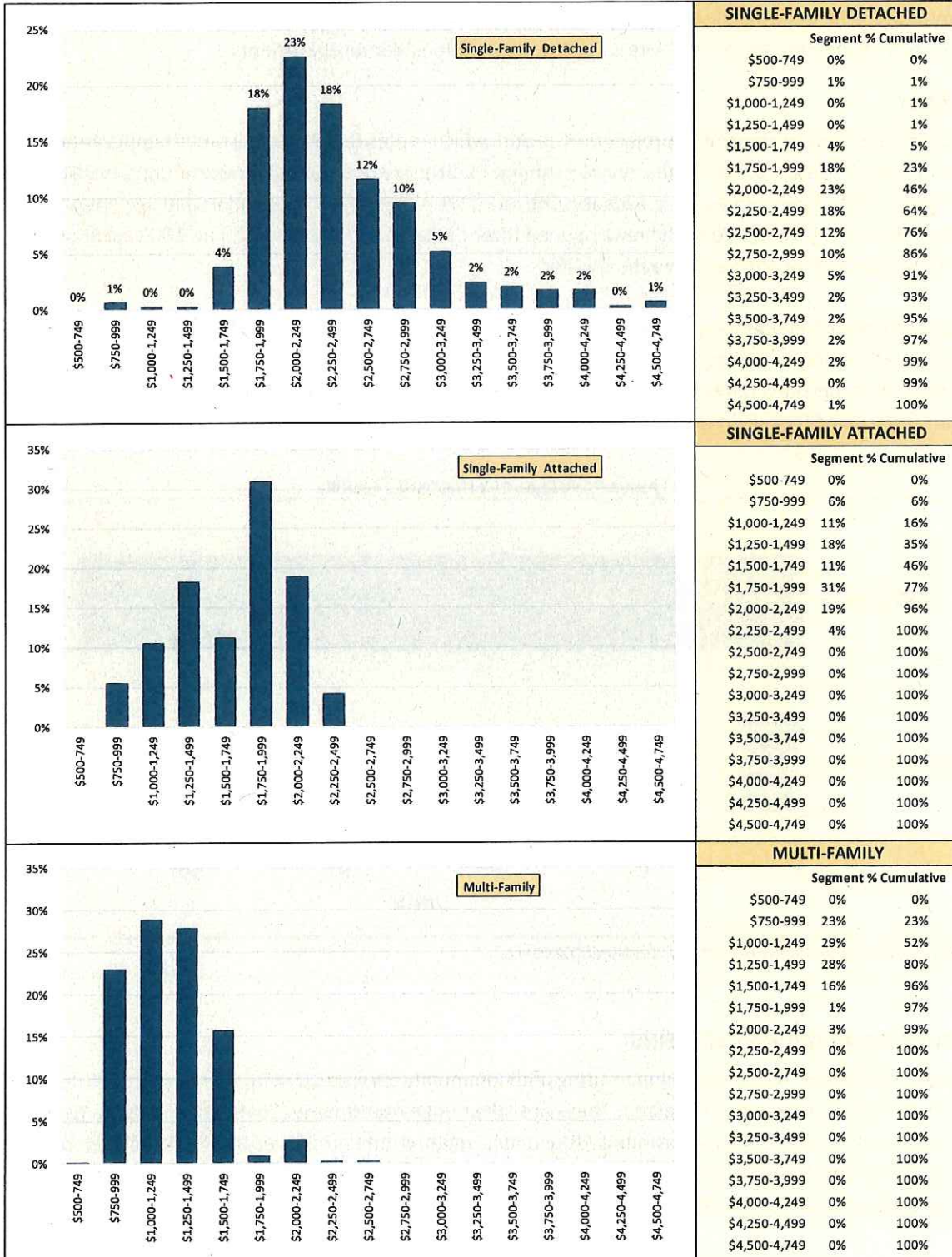
**FIGURE 2: PRICE DISTRIBUTION, OWNERSHIP HOMES, BY HOUSING TYPE**



SOURCE: RMLS, Metro, JOHNSON ECONOMICS



**FIGURE 3: RENT DISTRIBUTION, RENTAL HOMES, BY HOUSING TYPE**



SOURCE: Rainmaker, property managers, property websites, CoStar, Metro, JOHNSON ECONOMICS



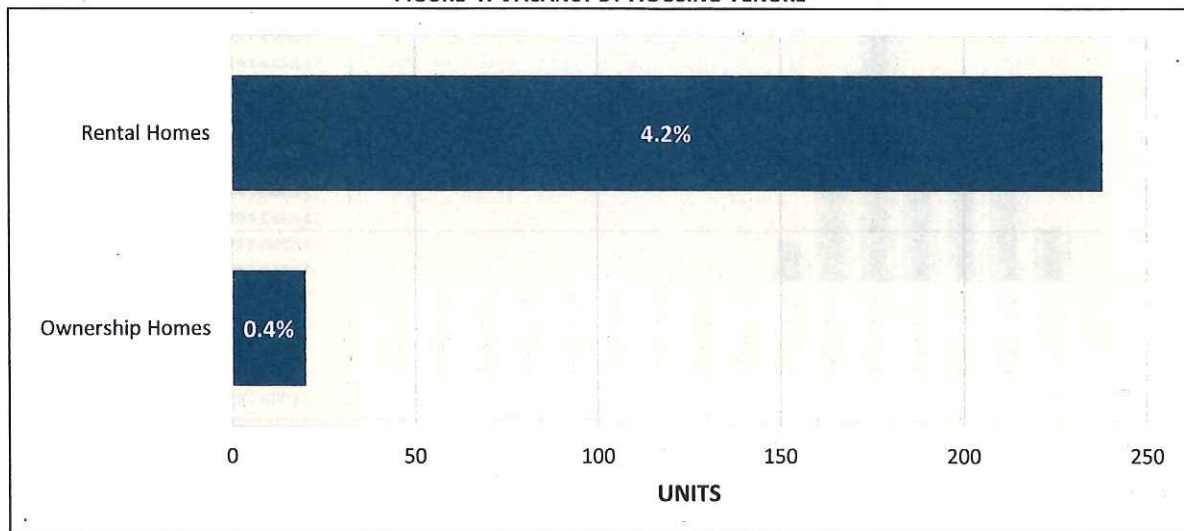
For ownership housing, the single family attached classification includes townhomes and duplexes with a common wall. The multi-family category represents condominiums. These same definitions apply to the rental units, with multi-family units largely reflecting traditional rental apartments.

## VACANCY

Based on our survey of apartment projects in Tualatin, which represents 89% of all multi-family rentals and 69% of the entire rental stock in the city, we estimate that there are around 240 vacant units available for rent in Tualatin. These represent a vacancy rate of 4.2%, somewhat lower than what is considered a balanced market. If we exclude the newly opened River Ridge Apartments, which had 100 vacant units at the time of our survey, the vacancy rate is 2.8%.

Within the ownership segment, the best measure of vacancy is the Census Bureau's American Community Survey, which in its most recent dataset (2011-15) reports 20 units vacant and available for sale within Tualatin. This represents 0.4% of the total stock of ownership housing. For context, 45 ownership homes are currently listed for sale in the city.

**FIGURE 4: VACANCY BY HOUSING TENURE**



SOURCE: Metro, Washington County, JOHNSON ECONOMICS

## REGULATED AFFORDABLE HOUSING

Based on data from HUD and Oregon Housing and Community Services (OHCS), there are three regulated affordable housing projects in Tualatin. These are Woodridge Apartments (264 units), Tualatin Meadows (240 units), and Terrace View Apartments (100 units). Together, the properties total 604 units, accounting for 11% of the city's rental stock. All three projects are restricted to households with incomes below 60% of the area's median family income (MFI).

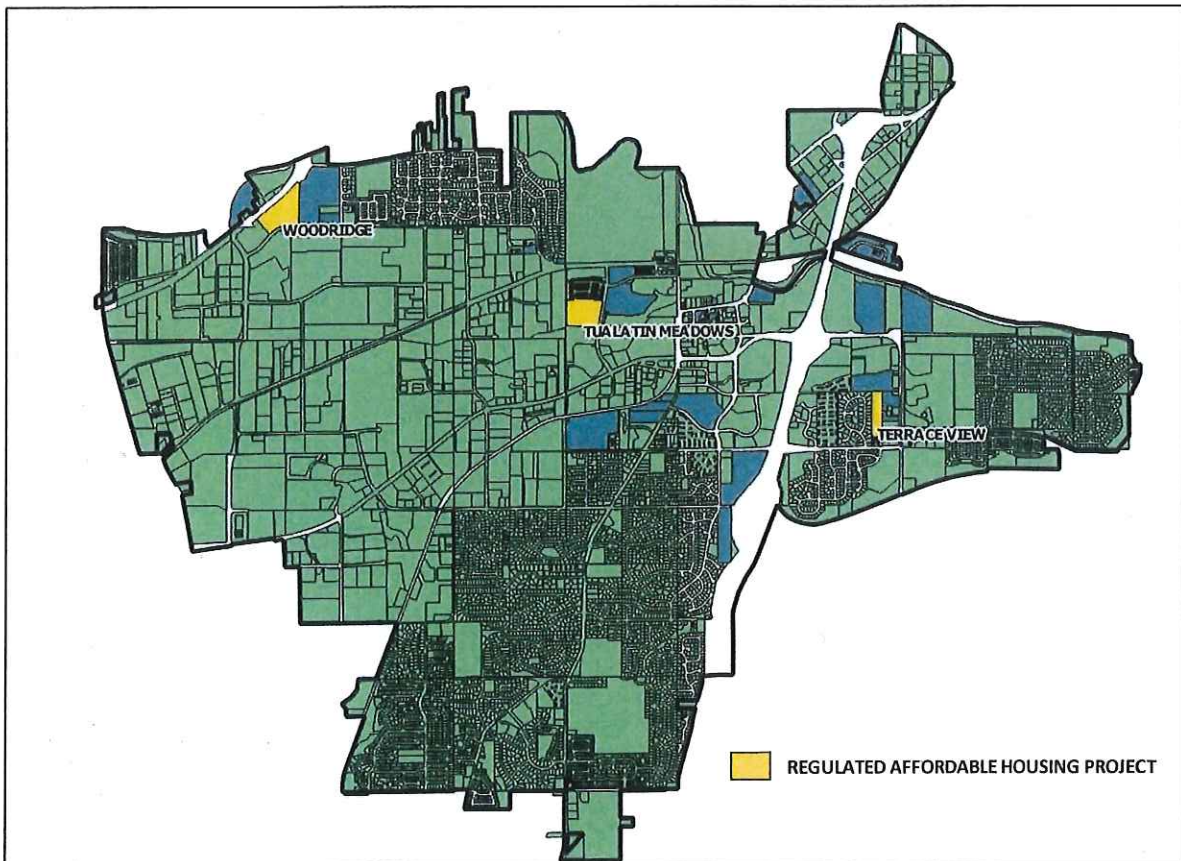


According to the Washington County Department of Housing Services, Tualatin currently has 127 households receiving Section 8 housing vouchers. The Oregon Section 8 (Housing Choice Voucher) Program is a federally sponsored program that helps low-income households in the state of Oregon to find and pay for affordable housing. The program operates on a free to choose basis where the participants are issued with a housing choice voucher and are free to choose a housing unit of their choice provided it meets the programs health and safety measures. To qualify for the program, applicants must typically have an income that is less than 50% of the area's median income. Applicants must also be residents of the state of Oregon and either US national or registered legal aliens.

The following map displays the locations of the three regulated apartment properties in the city.

**FIGURE 5: REGULATED AFFORDABLE HOUSING**

NAME	ADDRESS	YEAR BUILT	TYPE	AFFORDABILITY	UNITS
WOODRIDGE APARTMENTS	11999 SW TUALATIN RD	2002	LIHTC	60% MFI	264
TUALATIN MEADOWS	18755 SW 90TH AVE	2000	LIHTC	60% MFI	240
TERRACE VIEW APARTMENTS	6685 SW SAGERT ST	1977	LIHTC	60% MFI	100
<b>TOTAL</b>					<b>604</b>



SOURCE: OHCS, Metro, JOHNSON ECONOMICS



#	Action	Lead Partner	Divison	Status	TTAC Liaison
5.1	Expand the Farmers Market season and offerings as financially feasible	Bridgeport Farmers Market		Complete	
6.1	Expand retail, dining and nightlife places	Chamber of Commerce		Underway	Linda Moholt
15.5	Incubate and facilitate the creation of local businesses	Chamber of Commerce		Not Started	Linda Moholt
16.5	Host and post informational forums that connect residents to job training and employment resources	Chamber of Commerce		Complete/Ongoing	Linda Moholt
18.1	Grow and promote business education resources for youth and entrepreneurs	Chamber of Commerce		Complete/Ongoing	Linda Moholt
18.4	Expand skills training to connect students with local employers and part-time jobs	Chamber of Commerce		Complete/Ongoing	Linda Moholt
18.5	Continue to connect colleges and high schools to jump-start post K-12 opportunities and awareness	Chamber of Commerce		Complete/Ongoing	Linda Moholt
18.6	Create entrepreneurial training programs or classes for young professionals and students	Chamber of Commerce		Underway	Linda Moholt
3.1	Facilitate connections within and between neighborhoods, including apartment residents	Citizen Involvement Organizations		Complete/Ongoing	
3.2	Take steps to create a community meeting facility that can accommodate large gatherings	City of Tualatin	Administration	Ongoing	
7.1	Establish a civic center that unifies city services in one location and serves as a central gathering place	City of Tualatin	Administration	On-hold	
7.2	Enhance the City's use of social media and technology to share critical information	City of Tualatin	Administration	Ongoing	
7.3	Post an inventory of service organizations, after-school locations and other activities on the web	City of Tualatin	Administration	Complete/Ongoing	
7.4	Create and promote an electronic newsletter and calendar that provides updates on activities, events and services	City of Tualatin	Administration	Complete/Ongoing	
7.6	Rebrand City departments to make access more intuitive for customers	City of Tualatin	Administration	Complete/Ongoing	
8.1	Enhance the customer experience and support for services by improving customer service training	City of Tualatin	Administration	Ongoing	
8.3	Conduct forums and campaigns to educate the public about service needs and funding requirements	City of Tualatin	Administration	Ongoing	
15.7	Create marketing materials that communicate a unified City brand	City of Tualatin	Administration	Ongoing	
1.1	Create and implement an actionable city center plan	City of Tualatin	Community Development	Not Started	
1.4	Strengthen guidelines that preserve open space and natural areas as the City grows and expands	City of Tualatin	Community Development	Ongoing	
2.2	Facilitate local access to fresh foods through zoning and regulatory code amendments	City of Tualatin	Community Development	Complete	
2.3	Continue to create distinct retail activity centers throughout the City	City of Tualatin	Community Development	Ongoing	
3.3	Facilitate the creation of gathering locations where people can meet outside of home and work	City of Tualatin	Community Development	Ongoing	
11.4	Encourage environmentally-friendly products and energy-efficiency in new construction and remodels	City of Tualatin	Community Development	Complete/Ongoing	
15.1	Conduct an industry cluster analysis to identify advantages, growth opportunities and workforce needs	City of Tualatin	Community Development	Complete	
15.2	Target business recruitment to attract firms that grow employment and build community wealth	City of Tualatin	Community Development	Complete/Ongoing	
15.3	Ensure infrastructure capacity and facility planning is aligned with future employer growth projections	City of Tualatin	Community Development	Complete/Ongoing	
15.4	Facilitate housing options that meet wage projections and employee preferences	City of Tualatin	Community Deveop	Underway	
15.6	Establish a single point-of-entry for business investors and developers	City of Tualatin	Community Development	Complete	
16.1	Create a city-businesses economic development partnership to track and coordinate opportunities	City of Tualatin	Community Development	Ongoing	

#	Action	Lead Partner	Divison	Status	TTAC Liaison
16.2	Prioritize businesses that provide <b>family-wage jobs</b> (defined as \$40k + by US Census 2010)	City of Tualatin	Community Development	Underway	
16.3	Identify and facilitate development of business that enhances <b>downtown retail opportunities</b>	City of Tualatin	Community Development	Ongoing	
16.4	Provide guidance and incentives for <b>small and family-owned businesses</b>	City of Tualatin	Community Development	Complete/Ongoing	
17.6	Expand and promote availability of personal growth classes and <b>education for post K-12 adults</b>	City of Tualatin	Community Services	Complete/Ongoing	
2.1	Complete and periodically update a <b>Parks Master Plan</b> with clear priorities based on public input	City of Tualatin	Community Services	Underway	
4.3	<b>Engage and empower youth</b> to get involved in and shape community decisions	City of Tualatin	Community Services	Complete/Ongoing	
5.2	Create more <b>sports and recreational activities</b> for youth and adults	City of Tualatin	Community Services	Ongoing	
5.3	Expand <b>sports and recreational venues</b>	City of Tualatin	Community Services	Complete/Ongoing	
5.4	Host <b>sports tournaments</b> as facilities are added	City of Tualatin	Community Services	Complete/Ongoing	
5.5	Create a formal <b>multi-purpose community center</b> based on market demand and financial feasibility	City of Tualatin	Community Services	Not Started	
5.6	Establish a <b>teen center</b> with 18-hour activities and services	City of Tualatin	Community Services	Underway	
5.8	Build a water park and/or <b>aquatics recreation center</b>	City of Tualatin	Community Services	Not Started	
6.2	Maintain existing and add new <b>community events</b> to bring people together	City of Tualatin	Community Services	Complete/Ongoing	
6.5	Maximize use and <b>access to river</b>	City of Tualatin	Community Services	Underway	
7.8	Increase the <b>Library's role as a community center</b> and central information point	City of Tualatin	Community Services	Complete/Ongoing	
9.1	Create a <b>Pedestrian Network Master Plan</b>	City of Tualatin	Community Services	Underway	
9.2	Implement the <b>Trail and Bike Master Plan</b>	City of Tualatin	Community Services	Underway	
17.5	Increase <b>after-school programming</b> to ensure safe, productive learning options for youth	City of Tualatin	Community Services	Ongoing	
7.5	Provide a <b>one-stop city information line</b> so residents can immediately connect to the right contact	City of Tualatin	Finance	Underway	
8.4	Establish <b>dedicated funds</b> for priority City infrastructure and capital facilities needs	City of Tualatin	Finance	Complete	
7.7	Increase the presence of <b>minorities in the municipal labor force</b>	City of Tualatin	Human Resources	Underway	
1.2	Continue award-winning landscaping and development of key <b>City gateways</b>	City of Tualatin	Parks Maintenance Community Services	Complete	
1.3	Extend <b>community landscaping</b> to maintain City's identity as a clean, welcoming place to live and invest	City of Tualatin	Parks Maintenance Community Services	Complete/Ongoing	
1.5	Enhance the winter <b>seasonal light display</b> in the city center	City of Tualatin	Parks Maintenance Community Services	Ongoing	
12.7	Expand the City's " <b>Adopt a Park</b> " program so citizens can help maintain resources	City of Tualatin	Parks Maintenance Community Services	Complete/Ongoing	
14.1	Expand funding for <b>drug and gang enforcement</b> , community policing, K-9 patrols and safety training	City of Tualatin	Police	Complete/Ongoing	
14.2	Continue and expand as feasible Tualatin Police's <b>School Resource Officer program</b>	City of Tualatin	Police	Complete/Ongoing	
14.3	<b>Increase trail safety</b> by adding lighting and periodic patrols at strategic locations	City of Tualatin	Police	Complete/Ongoing	
8.2	Provide <b>traffic and mobility updates</b> via newsletter, e-blast and public forums so people see progress	City of Tualatin	Public Works	Underway	
9.5	<b>Reduce traffic volumes</b> and flow issues in key locations	City of Tualatin	Public Works	Underway	
9.6	Install <b>smart metering</b> along major state and local thoroughfares	City of Tualatin	Public Works	Underway	

#	Action	Lead Partner	Divison	Status	TTAC Liaison
10.1	Complete and implement the City's new <b>mid-block crossing policy</b>	City of Tualatin	Public Works	Underway	
10.2	Implement best practice <b>street crossing enhancements</b> at critical intersections city-wide	City of Tualatin	Public Works	Underway	
10.3	Continue to extend the <b>sidewalk network</b>	City of Tualatin	Public Works	Ongoing	
10.4	Complete critical <b>neighborhood traffic safety</b> improvements	City of Tualatin	Public Works	Underway	
4.4	Continue to <b>promote volunteer opportunities</b> and encourage participation from new residents	City of Tualatin	Volunteer Services	Ongoing	
8.5	Promote <b>community participation</b> in Council, Advisory Boards and other leadership roles	City of Tualatin	Volunteer Services	Complete/Ongoing	
12.2	Expand <b>volunteer corps programs</b> which help restore and maintain riparian and other natural areas	City of Tualatin	Volunteer Services	Complete/Ongoing	
11.3	Promote the use of <b>non-invasive trees and plants</b> in community and home landscaping projects	Clean Water Services		Complete/Ongoing	
12.1	Pursue policies and actions that protect and enhance river, wetland and other <b>natural area resources</b>	Clean Water Services		Complete/Ongoing	
12.4	Strengthen policies and model practices that <b>reduce stormwater runoff</b> to local water bodies	Clean Water Services		Complete/Ongoing	
12.5	Actively support and participate in Clean Water Services' <b>Tree for All Program</b>	Clean Water Services		Complete/Ongoing	
13.1	Conduct a community <b>health needs assessment</b> to determine priority areas	Legacy Meridian Park Hospital		Complete/Ongoing	
13.4	Encourage participation in community health partners' <b>wellness education and training programs</b>	Legacy Meridian Park Hospital		Underway	
6.4	Facilitate <b>outdoor theatre performances</b> in summer and fall	Mask & Mirror Community Theatre		Underway	John Bartholomew
13.8	Expand <b>community gardens</b> , increase access and promote the value of healthy meals	Neighbors Nourishing Community		Complete/Ongoing	
11.1	Add <b>electric vehicle charging stations</b> and pursue other alternative fuel options as proven viable	PGE		Underway	John Bartholomew
11.2	Enhance waste <b>recycling and reuse programs</b> , education and drop off options	Republic Services		Complete/Ongoing	
4.5	Unite churches, social service organizations, schools, seniors and youth to <b>work on common causes</b>	Rolling Hills		Underway	
4.1	Facilitate <b>connections between diverse cultures</b> and interests in Tualatin schools	Tigard-Tualatin School District		Ongoing	Jill Zurschmeide
4.2	Establish a Task Force to develop a formal, sustained <b>Latino outreach program</b>	Tigard-Tualatin School District		Underway	Jill Zurschmeide
5.7	Expand <b>after school programs</b> and transportation access	Tigard-Tualatin School District		Ongoing	Jill Zurschmeide
17.1	Involve the community in forums and decisions about our <b>educational structure and funding</b> priorities	Tigard-Tualatin School District		Complete/Ongoing	Jill Zurschmeide
17.2	Coordinate efforts to expand and maximize <b>literacy campaigns</b>	Tigard-Tualatin School District		Complete/Ongoing	Jill Zurschmeide
17.3	Take steps to <b>reduce class size</b> and increase individual student attention	Tigard-Tualatin School District		Complete/Ongoing	Jill Zurschmeide
17.4	Grow and sustain participation in education <b>mentorship programs</b> that help underserved populations	Tigard-Tualatin School District		Underway	Jill Zurschmeide
18.2	<b>Facilitate access to technology</b> for all income groups	Tigard-Tualatin School District		Underway	Jill Zurschmeide
18.3	Increase access to <b>STEAM learning</b> (STEAM = Science, Technology, Engineering, Arts and Math)	Tigard-Tualatin School District		Complete/Ongoing	Jill Zurschmeide
9.3	Develop a <b>local transit plan</b> including adopted design guidelines and best practices	TriMet		Complete	
9.4	Improve regional <b>transit access and route options</b> for service through Metro area	TriMet		Complete/Ongoing	

#	Action	Lead Partner	Divison	Status	TTAC Liaison
2.4	Continue to <b>preserve historic buildings</b> to ensure our proud past remains part of our future	Tualatin Historical Society		Ongoing	Larry McClure
6.3	Capitalize on the opportunity to serve as a hub for the upcoming <b>Ice Age Tonquin Discovery Trail</b>	Tualatin Historical Society		Complete	Larry McClure
13.7	Promote <b>drug and alcohol awareness</b> and addiction prevention	Tualatin Together		Complete/Ongoing	
13.3	Track and implement TVF&R Patient <b>Follow-Up Program</b> and other practices that reduce health costs	Tualatin Valley Fire & Rescue		Underway	
13.2	Promote <b>211-Info</b> telephone and online tools that link to physical and mental health resources	Washington County		Complete/Ongoing	
14.4	Partner with churches and other entities to extend <b>homeless and mental health services</b> to Tualatin	Washington County		Complete/Ongoing	
12.3	Increase appreciation for natural areas by expanding access and increasing <b>educational programming</b>	Wetlands Conservancy		Complete/Ongoing	
12.6	Create river and <b>wetland cleanup projects</b> that teach sustainability through fun events	Wetlands Conservancy		Complete/Ongoing	
13.5	Organize <b>community health clinics</b> that facilitate affordable, convenient access to services				
13.6	Partner with the state, Metro, TVF&R and other entities to execute <b>health awareness campaigns</b>			Complete/Ongoing	

Shaded cells indicate the action item has been presented by the lead partner to TTAC